

**OVERVIEW OF THE PHASED APPROACH
 TO THE PEWAUKEE CONSOLIDATION STUDY**

Phase Number	Phase Name	Comments	Consultant Cost
I	Merged General Fund Budget Preparation	<ul style="list-style-type: none"> Work undertaken by City and Village Administrators Principal Finding: Consolidation of City and Village could effect general fund cost savings of at least \$1.1 million assuming that about \$409,000 in Village hydrant rental expenditures were paid instead through utility fees as is the practice in the City. 	No Cost
II	Consolidation Tax Rate Feasibility Analysis	<ul style="list-style-type: none"> Work undertaken by consultant team of Municipal Economics & Planning (Ruekert/Mielke) and Boardman Law Firm Principal Finding: There are several ways to structure a consolidation of the City and Village so as to ensure that cost savings brought about by the consolidation can be shared by both taxpayer groups, thereby reducing property tax rates for both groups. 	\$30,000
III	Setting the Stage for a Definitive Consolidation Proposal	<ul style="list-style-type: none"> Work has been outlined and is proposed to be undertaken by the above-referenced consultant team Sanitary Sewer and Water Utility Study <ul style="list-style-type: none"> Quantify possible future capital cost avoidance by a utility merger Examine potential availability of Village utility reserves for use in municipal consolidation tax rate reduction, including impacts on future user charges Explore the rate ramifications of utility merger Seek Special Consolidation Taxing District Legislation 	\$59,000
		<ul style="list-style-type: none"> Prepare Street Utility District Plan 	\$48,000
			\$20,000
IV	Preparation of a Final Consolidation Plan	<ul style="list-style-type: none"> Work would be undertaken by the above-referenced consultant team working with the City and Village Administrators Preparation of a consolidation transition plan <ul style="list-style-type: none"> Articulation of the terms of the consolidation Determination of a time schedule Proposed format and structure of successor municipality Interim governance requirements Identification of issues to be addressed by the post-consolidation governing body Estimation of one-time transition costs Preparation of a consolidation ordinance Preparation of a consolidation "fact sheet" to be made available to all property owners and voters Before a consolidation referendum can be submitted to the voters for a binding determination, the consolidation proposal must be approved by a two-thirds majority vote of the Common Council and Village Board. 	Unknown at this time

This work would be undertaken only if the effort to obtain consolidation taxing district legislation failed.